

MEMORANDUM

SUBJECT: Notes on the Intelligence Subcommittee Meeting -
October 21

PRESENT: The Honorable Robert Murphy, Chairman
Dr. David Abshire
Mr. William Casey

STAFF: Francis O. Wilcox
Fisher Howe
Thomas J. Reckford
Paul R. Schratz

GUESTS: William R. Harris
James J. Hitchcock
Stephan M. Minikes
Alvin J. Cottrell

ABSENT: Representative Peter Frelinghuysen
Mr. Arend D. Lubbers

All Source Study

J. J. Hitchcock presented an outline for the historical review of major intelligence studies. He is in the process of analyzing fifteen major studies of the intelligence community dating back to 1960. The Kirkpatrick Joint Study Group Report of 1960 is considered a watershed because it resulted in the establishment of the Defense Intelligence Agency and a decline in the power and independence of the military service intelligence agencies. The review will identify the problems which each report tried to solve, will group the recommendations around major themes or problem areas, will determine as far as possible the effect of the report on the problems, and will isolate those problems which seem recurrent or intractable. Hitchcock presented a preliminary list of recurring topics.

The discussion of Hitchcock's presentation focused on the following subjects:

- a. Requirements. The profusion of intelligence requirements was seen as a particularly serious problem. Collection lists are too long and all-inclusive, and too much trivia is collected. Users treat intelligence too much as a free good.
- b. Clandestine Services. Dr. Abshire recommended that the clandestine services be a very high priority for the

DEPT OF STATE review(s) completed.

Commission. In light of current congressional movement on the topic, he suggested that we assure ourselves, possibly by a letter from the Chairman, that Senator Mansfield is fully aware that the Committee is pressing ahead with its investigation.

- c. Guidance. Hitchcock requested guidance on the proper focus of his work, and he was urged to concentrate on those topics closely related to the conduct of foreign policy. It was suggested that he give some attention to consumers of intelligence, more than just the problem of consumer feedback, and the relationship between the President and the DCI.
- d. Advisory Board. The Committee discussed the need to consider the utility and effectiveness of the President's Foreign Intelligence Advisory Board (PFIAB) and the importance of Presidential interest and willingness to use such institutions.

Analytical Studies

William Harris outlined the scope of analytical issue papers being written under his overall direction and talked about the authors involved. He emphasized that there were four recurring topics in the papers:

- a. The allocation of effort
- b. The relationship between institutions and innovations
- c. The clandestine services (questions of need, review, organization, and legitimation)
- d. The legitimacy and authority for intelligence

Next Meeting

It was generally agreed that the focus of the next committee meeting should be concerned principally with covert operations, that the Committee would try to meet next on November 18 and that a CIA briefing on covert operations might be arranged.